



**Implementation of HAKA and NAQA joint project
“Enhancement of Higher Education Quality in Ukraine”**

No.	Activity, Outcome	Time
1	Mapping of needs in cooperation with NAQA staff (virtual). Haka's analysis of institutional assessment models at various higher education institutions (2024) will be used as background information. Expected outcome: a concept of quality assessment taking into account the Ukrainian context and in line with ESG.	May-June 24
2	Conceptual development of IA requirements and process in cooperation with NAQA staff (meetings in Tallinn). Expected outcome: Guidelines for Institutional Accreditation.	May-June 24
3	Development of online interactive training materials for both the HEIs under assessment and evaluation experts.	Aug-Sep 24
4	Self-analysis training for HEIs participating in the pilot assessment (hybrid format). Expected outcome: teams from the three HEIs (at least 15 per HEI) are aware of IA requirements and self-analysis principles.	Oct 24
5	Training for evaluation experts (hybrid format). Expected outcome: 18 trained experts from Ukraine and Estonia.	March 25
6	Piloting IA at three higher education institutions:	
6.1	Higher education institutions' self-analysis	Oct 24 – March 25
6.2	assessment visit (hybrid format)	May-June 25
6.3	preparation of the assessment report	June-Aug 25
6.4	Assessment decisions by HAKA Council	August 25
6.5	collection and analysis of feedback from higher education institutions and experts	August - September 25
6.6	roundtables at the assessed HEIs with the participation of the HEI team and the assessment panel	Nov 25
7	Summarising and feedback seminar for NAQA staff and representatives of higher education institutions (approx. 800 people; on-site)	September 25 (NAQA quality assurance forum) UQAF
8	Project final seminar in Tallinn: NAQA and HAKA staff, experts, representatives of pilot universities	January 26